

**SPENDING PRESSURES – 2007/08 TO 2011/12**

This table sets out recommendations for additional spending over the next 5 years to address anticipated increases in demand for services. This takes account of the funding allocations for growth items (particularly for 2007/08) as set out in the provisional model to update the Medium Term Financial Strategy, considered by the Cabinet last month. Priority has been given to those bids that are absolutely essential in order to meet statutory requirements or avoid official sanctions.

The second column of the table indicates which Council priority/ies the spending bid will support:-

- C = Customer Service
- A = Affordable Housing
- G = Growth areas

**PART A: QUANTIFIABLE SPENDING PRESSURES**

|   | Relevant Priorities | SPENDING PRESSURES (£000)<br>Key: R = Revenue spending; C = Capital spending | 2007/08 |    | 2008/09 |    | 2009/10 |    | 2010/11 |    | 2011/12 |     |
|---|---------------------|--|---------|----|---------|----|---------|----|---------|----|---------|-----|
|   |                     |  | R       | C  | R       | C  | R       | C  | R       | C  | R       | C   |
|   |                     | <b>Environmental Services</b>  |         |    |         |    |         |    |         |    |         |     |
| 1 | C,G                 | New refuse collection rounds   |         |    | 160     |    | 160     |    | 320     |    | 320     |     |
| 2 | C,G                 | Dry recyclable kerb-side collection contract                                 |         |    | 100     |    | 100     |    | 300     |    | 300     |     |
| 3 | C,G                 | Contract renewal & letting   |         |    |         |    | 10      |    |         |    |         |     |
| 4 |                     | Depot move   |         |    | 30      |    | 30      |    | 30      |    | 30      |     |
| 5 |                     | Fuel costs   | 10      |    | 10      |    | 10      |    | 10      |    | 10      |     |
| 6 | C,G                 | Road sweeping equipment/labour   | 90      |    | 90      |    | 90      |    | 90      |    | 180     |     |
| 7 | C,G                 | Footway sweeping equipment/labour  | 30      | 60 | 30      |    | 30      |    | 30      |    | 60      | 60  |
| 8 | C,G                 | Litter picking crew  |         |    | 60      |    | 60      |    | 60      |    | 60      |     |
| 9 | C                   | Disabled Facilities Grants   |         | 70 |         | 70 |         | 70 |         | 70 |         | 100 |

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|----|---------------------|--|---------|----|---------|---|---------|----|---------|---|---------|---|
|    |                     |  | R       | C  | R       | C | R       | C  | R       | C | R       | C |
| 10 |                     | Air Quality monitors – replacement   |         | 80 |         |   |         | 80 |         |   |         |   |
| 11 | G                   | EH post to plan for growth   | 50      |    | 50      |   | 50      |    | 50      |   | 50      |   |
|    |                     | <b>Planning</b>  |         |    |         |   |         |    |         |   |         |   |
| 12 | G                   | Assistant Urban Design post  | 40      |    | 40      |   | 40      |    | 40      |   | 40      |   |
| 13 | G,A                 | Development Control – growth areas.  |         |    | 90      |   | 158     |    | 226     |   | 203     |   |
|    |                     | <b>Housing</b>   |         |    |         |   |         |    |         |   |         |   |
| 14 | A,G                 | Housing Market Assessment – SCDC contribution to sub-regional work           | 30      |    | 10      |   | 10      |    | 10      |   | 10      |   |
| 15 | A,C                 | Choice-based Lettings  | 10      |    | 10      |   | 10      |    | 10      |   | 10      |   |
|    |                     | <b>Community Services</b>  |         |    |         |   |         |    |         |   |         |   |
| 16 | G                   | Northstowe Community Trust   | 25      |    | 50      |   | 50      |    | 50      |   | 50      |   |
| 17 | G                   | Additional Community Development Officer                                     |         |    |         |   | 40      |    | 40      |   | 40      |   |
|    |                     | <b>Revenues and Benefits</b>   |         |    |         |   |         |    |         |   |         |   |
| 18 | G,C                 | Revenues Assistants (2 x PT)   | 11      |    | 23      |   | 24      |    | 25      |   | 26      |   |
| 19 | G,C                 | Revenues Inspectors (1 x PT)   | 5       |    | 9       |   | 10      |    | 10      |   | 11      |   |
| 20 | G,C                 | Benefits Assessors (3 x PT)  | 11      |    | 11      |   | 23      |    | 35      |   | 36      |   |
| 21 | G,C                 | Fraud and Visiting Officer (1 x PT)  |         |    | 13      |   | 13      |    | 14      |   | 14      |   |
| 22 | G,C                 | Other costs  | 7       |    | 6       |   | 8       |    | 10      |   | 13      |   |
|    |                     | <b>Legal</b>   |         |    |         |   |         |    |         |   |         |   |
| 23 | G,A                 | Up to 3 posts financed by S106 developer contributions                       | -       |    | -       |   | -       |    | -       |   | -       |   |

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|----|---------------------|--|------------|-----|------------|----|-------------|-----|-------------|-----|-------------|-----|
|    |                     |  | R          | C   | R          | C  | R           | C   | R           | C   | R           | C   |
|    |                     | <b>Electoral Registration/Elections</b>  |            |     |            |    |             |     |             |     |             |     |
| 24 | G                   | Growth in costs with additional population   | 6          |     | 11         |    | 20          |     | 26          |     | 34          |     |
|    |                     | <b>Policy and Communications</b>   |            |     |            |    |             |     |             |     |             |     |
| 25 | C,A,G               | New Performance Management system  | 10         | 50  | 10         |    | 10          |     | 10          |     | 10          |     |
| 26 |                     | Equality issues (eg, training & translation needs arising from statutory Equalities Schemes) | 10         |     | 10         |    | 10          |     | 10          |     | 10          |     |
|    |                     | <b>ICT</b>   |            |     |            |    |             |     |             |     |             |     |
| 27 | C,G                 | Replacement/Upgrade of Business systems  |            |     |            |    | 50          | 800 | 50          | 800 | 50          | 800 |
|    |                     | <b>Accountancy</b>   |            |     |            |    |             |     |             |     |             |     |
| 28 | C                   | Part time post   | 15         |     | 15         |    | 15          |     | 15          |     | 15          |     |
|    |                     | <b>Transformation Project</b>  |            |     |            |    |             |     |             |     |             |     |
| 29 | C,A,G               | Training/development of senior managers  | 25         |     |            |    |             |     |             |     |             |     |
| 30 | C                   | Service First: Development of customer satisfaction surveys, mystery shopping, training etc. | 15         |     |            |    |             |     |             |     |             |     |
|    |                     | <b>TOTALS</b>  |            |     |            |    |             |     |             |     |             |     |
| 31 |                     | Overall spending on growth bids  | <b>400</b> | 260 | <b>838</b> | 70 | <b>1031</b> | 950 | <b>1471</b> | 870 | <b>1582</b> | 960 |
| 32 |                     | Allocations for growth in MTFS   | 400        |     | 700        |    | 1000        |     | 1300        |     | 1500        |     |
| 33 |                     | Difference between growth bids & MTFS allocations  | 0          |     | 138        |    | 31          |     | 171         |     | 82          |     |

## **PART B: UNQUANTIFIABLE SPENDING PRESSURES / POTENTIAL COSTS**

Below are listed some potential areas for new spending. At present many of these are too uncertain to be included in the table in Part A. However, if only a small number of these generate additional costs, the financial implications could be substantial. There is also the possibility of the totally unexpected.

1. **Planning Delivery Grant.** Currently £300,000 worth of key posts are financed through this means. Should be OK until 2009/10. After then will depend on impact of changes planned to the PDG system.
2. **Northstowe and growth areas.** No provision has been made for a range of other possible service requirements – eg: community centres; management of the country parks; maintenance of open space, play areas etc; maintenance of drainage; public conveniences; design and management of the Northstowe Town Centre (which will commence building at the end of the five year period).
3. **Growth Areas: Homelessness and Housing Advice** – there is a possibility of further costs in providing housing advice and dealing with homelessness cases, particularly as there will be more owner occupation and people may overstretch themselves. However, the factors affecting the housing market are unknown and may overall be better, given the increasing number of affordable homes.
4. **Arbury Park** – assumes that no costs falling on SCDC when current three year agreements end.
5. **Northern Fringe – Chesterton sidings; North-West Cambridge** – No costs allowed for in the five year period.
6. **Southern Fringe** – still too early to tell. It might be possible to meet community services needs from facilities in the Cambridge City part of the development. On the other hand it might be necessary to meet the capital and revenue costs of a community building in the South Cambs part. Could be up to £100,000 revenue.
7. **Cambridge East and Southern Fringe.** Costs may depend on whether existing parishes accept or press for new parishes.
8. **Cambourne** – may need to finance RSL funded community development post when current fixed term post comes to an end.
9. **Voluntary Sector Services.** Possibly increased grant requests for voluntary sector to cover costs of providing services to growth areas – eg CAB
10. **2012 Olympics** – pressure to contribute/enhance sports provision
11. **Migrant workers** – as a result of EU expansion and the greatly increased demand for labour for the growth areas; London Olympics etc. Might need to provide specialist services.
12. **Legal Services** – potentially higher levels of income could be gained through Land Charges and by the Council taking on Section 106 work with charges to developers. Similarly for housing development schemes.
13. **Pressures arising from the LSP, LAA and new Community Strategy.**

14. **ICT costs.** No provision has been made for Government initiatives to improve the use of ICT (eg “Government Connect”); the potential ICT requirements for further partnership working; technology changes etc.
15. **Climate Change costs.** No continuing provision has been made for currently unforeseen requirements – for example future energy costs; initiatives required by the Government; further initiatives in the growth areas.
16. **Customer Service.** No provision included for initiatives to improve customer service; respond to new demands; involve users; or for the Contact Centre to respond to increased calls from an increasing population. Nothing for customer service points at Northstowe or other growth areas.
17. **Recruitment/Retention/Costs of Employment.** No costs provided to meet potential future recruitment problems (except in Environmental Services) or changes in employment provisions etc.
18. **New statutory requirements/government initiatives** – for example, the White Paper and any further changes arising from changes of leader and government.
19. **Housing Options.** Depending on the outcome of the Stock Condition Survey, a new housing options appraisal would have financial implications. These may be significant (see previous Housing Options Appraisal Summary).
20. **Employment costs.** Costs arising from changes in employment legislation; recruitment and retention needs etc